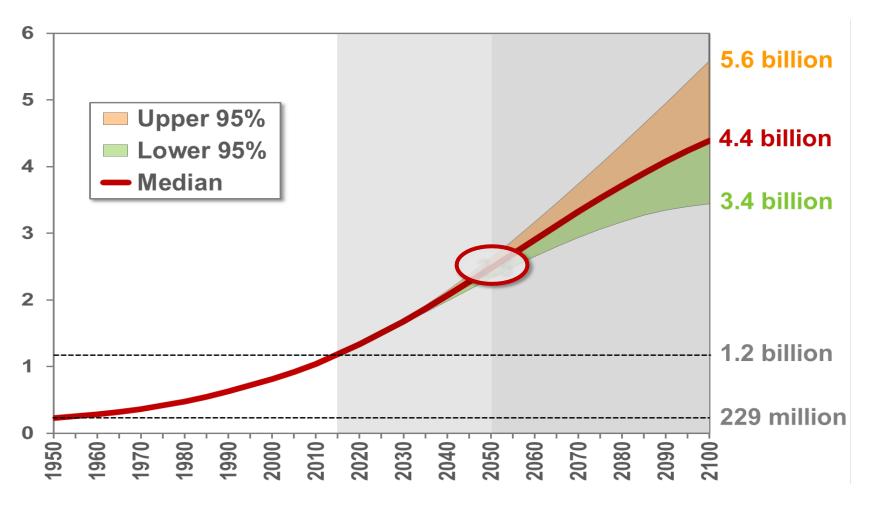


Investing in Impact



Talking points by Jean-Michel Severino December 3, 2020, EIB – GDN webconference

OUR AFRICAN CENTURY, AND WHAT WE ARE AFTER







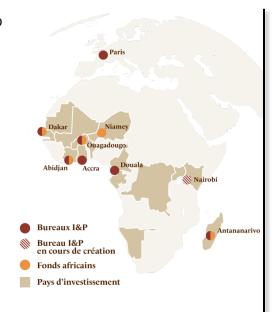
PAGE 2



I&P, AN 18 YEARS OLD IMPACT PROJECT FOR IMPACT IN AFRICA

A COMMITTED FRANCO-AFRICAN TEAM

- A TEAM OF 100 PEOPLE, BASED IN PARIS AND AFRICA
- 11 LOCATIONS, INCLUDING 9 AFRICANS
- 5 AFRICAN FUNDS, TWO IN CREATION
- 4 PANAFRICAN FUNDS
- 250 MILLION EUROS UNDER MANAGEMENT
- AN ACTIVIST CONSULTING FIRM
- THREE TYPES OF ACTIVITIES (PAN AFRICAN MINORITY EQUITY, NATIONAL MINORITY EQUITY, ACCELERATION PROGRAMS



A LONG-TERM TRANSFORMATIONAL PROJECT FOR AFRICA

CONTRIBUTING TO SUSTAINABLE GROWTH, POVERTY
ALLEVIATION AND IMPROVED GOVERNANCE THROUGH
SUPPORTING THE EMERGENCE OF A NEW GENERATION OF
RESPONSIBLE ENTREPRENEURS AND INVESTORS

FOCUSING ON FRAGILE AND CRISIS COUNTRIES ACROSS THE AFRICAN CONINENT

ADDRESSING NEEDS OUTSIDE THE TRADITIONNAL INVESTMENT MARKET

SUPPORTED BY 75+ INVESTORS AND DONORS, GLOBAL, EUROPEANS AND AFRICANS

- AFRICAN AND PUBLIC INSTITUTIONAL INVESTORS (AFDB, BOAD, PROPARCO, EUROPEAN INVESTMENT BANK, IFC, FONSIS, JICA, MONACO...)
- PRIVATE CORPORATIONS (DANONE, AXA, CFAO, COOPERATIVE CREDIT, BRED, TOTAL, ORANGE, NSIA, EUROFIND, ASKIA, ADEFI, AXIAN, SONAR,...)
- FOUNDATIONS, (ARGIDIUS, EDMOND DE ROTHSCHILD, JACOBS, SOROS, SMALL FOUNDATION, SIDI...) FAMILY OFFICES AND PRIVATE INVESTORS
- PUBLIC DONORS AND GRANTING FOUNDATIONS: EU, USAID, AFD, JACOBS, MATERCARD, MONACO

150+ BUSINESS PARTNERS, WITH A RECORD OF 35 EXITS

- LOCATED IN 17 AFRICAN COUNTRIES: SÉNÉGAL, MAURITANIA, MALI, NIGER, CÔTE D'IVOIRE, BÉNIN, BURKINA FASO, CAMEROUN, OUGANDA, NAMIBIA, MADAGASCAR, DRC, COMOROS, GABON, NIGERIA, KENYA, GHANA...
- **OPERATING IN DIVERSIFIED SECTORS:** AGRO-INDUSTRY, HEALTH, CONSTRUCTION MATERIALS, IT, EDUCATION, RENEWABLE ENERGY, MANUFACTURING, DISTRIBUTION ETC.

WHAT DO WE DO?

I&P'S MISSION:

IN AFRICA
IN AFRICA
THROUGH SUPPORTING THE
EMERGENCE OF A NEW
GENERATION OF
ENTREPRENEURS

IDENTIFYING SGBS AND
START-UPS POWERED BY
RESPONSIBLE ENTREPENEURS
AND HAVING SIGNIFICANT
IMPACTS ON THEIR
STAKEHOLDERS

ENHANCING EXISTING POSITIVE IMPACTS AND MITIGATING NEGATIVE IMPACTS



HOW WE DO IT: OUR APPROACH OF IMPACT, PROFITABILITY AND RISKS BALANCE

I&P'S MISSION: A NON NEGOTIABLE

I&P's NET DIRECT AND INDIRECT
IMPACTS (INTERNALITIES AND
EXTERNALITIES): A
MEASUREMENT AND TARGETS
SETTING PROCESS

SETTING PROFITABILITY

TARGETS

RELATIVE TO THE COUNTRIES
OF OPERATION
RELATIVE TO THE NATURE OF
BUSINESSES TARGETED

ASSESSING COUNTRY AND INVESMENT RISKS



OUR METHODOLOGY: A FUND BY FUND RIGOUROUS APPROACH

NEGOCIATING WITH INVESTORS AN OVERALL BALANCE BASED ON A REALISTIC ASSESSMENT OF THE NATURE OF THE MISSION

LINKING FINANCIAL INCENTIVES
OF THE TEAM TO THIS OVERALL
BALANCE

SETTING A FUND BY FUND EX
ANTE
IMPACT/RISK/PROFITABILITY
MATRIX

ASSESSING INVESMENT PROJECTS VIS-À-VIS THE MATRIX MANAGING IMPACT
THROUGH

- ➤ AN IMPACT AND ESG CONTRACT WITH THE ENTREPRENEUR
- GOVERNANCE AND REPORTING MECHANISMS
- PROVIDING TECHNICAL SUPPORT AND CAPACITY BUILDING SERVICES



IN DEPTH EVALUATION AND RESEARCH ACROSS PORTFOLIO AND SPECIFIC INVESTMENTS



THE CASE OF CDS



- CDS is a private mauritanian start-up dedicated to access to green energy, water and sanitation in the valley of the Senegal River, initiated and majority owned by an impressive mauritanian entrepreneur, Mr. Sidy Khalifou
- ➤ I&P invested 700,000 USD in CDS because of its potential
- to generate considerable impacts (internalities and externalities, direct and indirect)



- CDS reached robust financial sustainability, delivered a strong gross 11% IRR, and I&P's stakes were sold to two first-class investors (Engie and Monaco's impact sovereing fund), but at I&P's investment stage, would have never met the criteria for a regular PE invesment
- > Just focussing on Country risk, or on profitabiliy would never have allowed CDS expansion



Why impact makes invesment decisions different



ETHICS ARE NOT A CONSTRAINT
BUT A GOAL

COMPLIANCE LIMITATIONS OF OTHERS ARE OUR REASONS FOR INVESTING

MISSION IS PREDEFINED AND IS
NOT OPTIONAL AND SUBJET TO
PROFITABILITY



Africa is rising... we have little time for helping making a success out of its demographic surge



Most of 2050 Africa large corporations leaders are still working on their start-up and in their garage!

THANKS FOR YOUR TIME!



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